

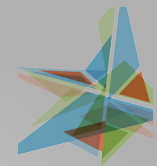
Executive Briefing for The Board of Education

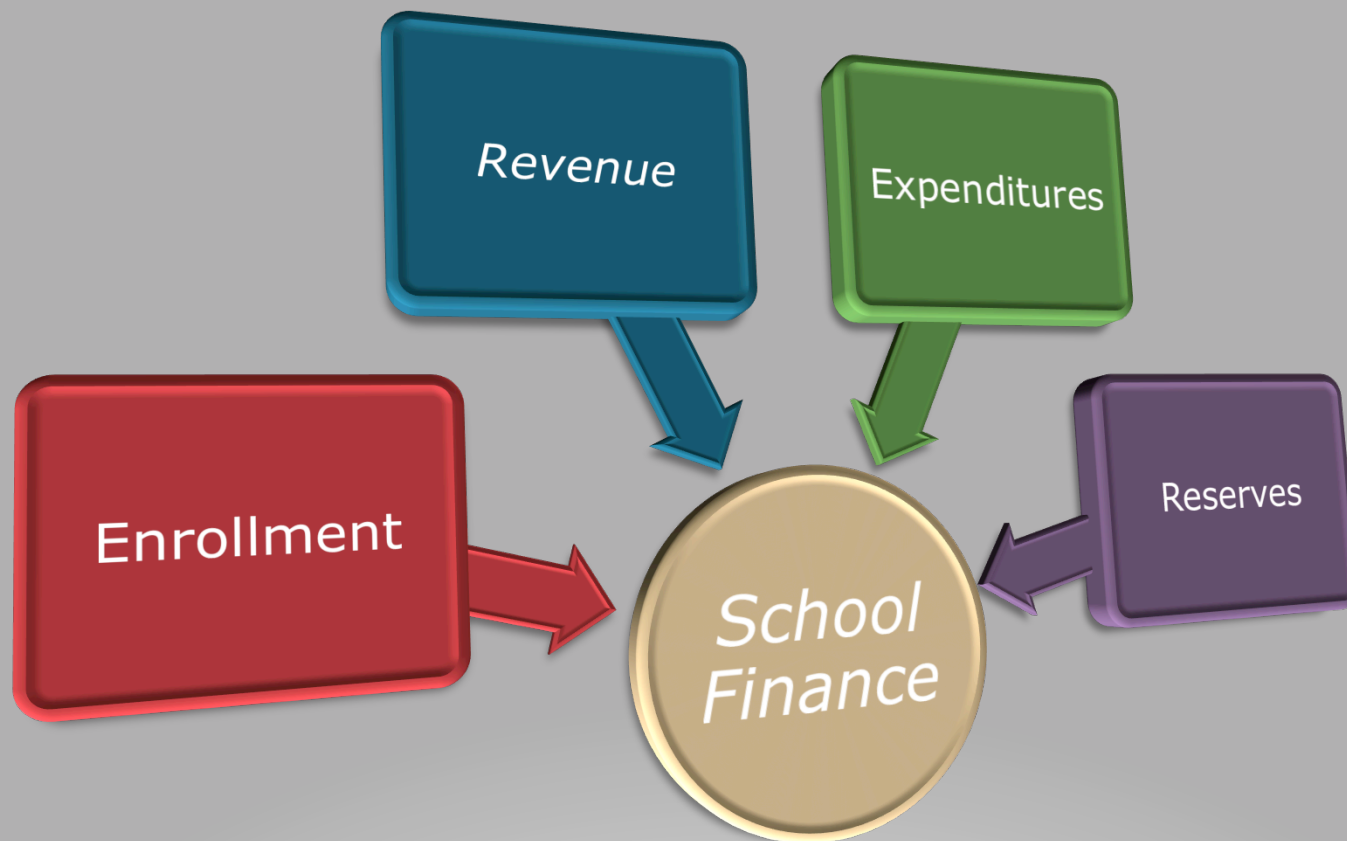
**June 4, 2015 &
June 15, 2015**

This Financial Plan was developed in
the best interests of the strategic
mission and values of the Cherry Creek
School District

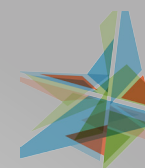
*"to inspire every student to think, to
learn, to achieve, to care"*

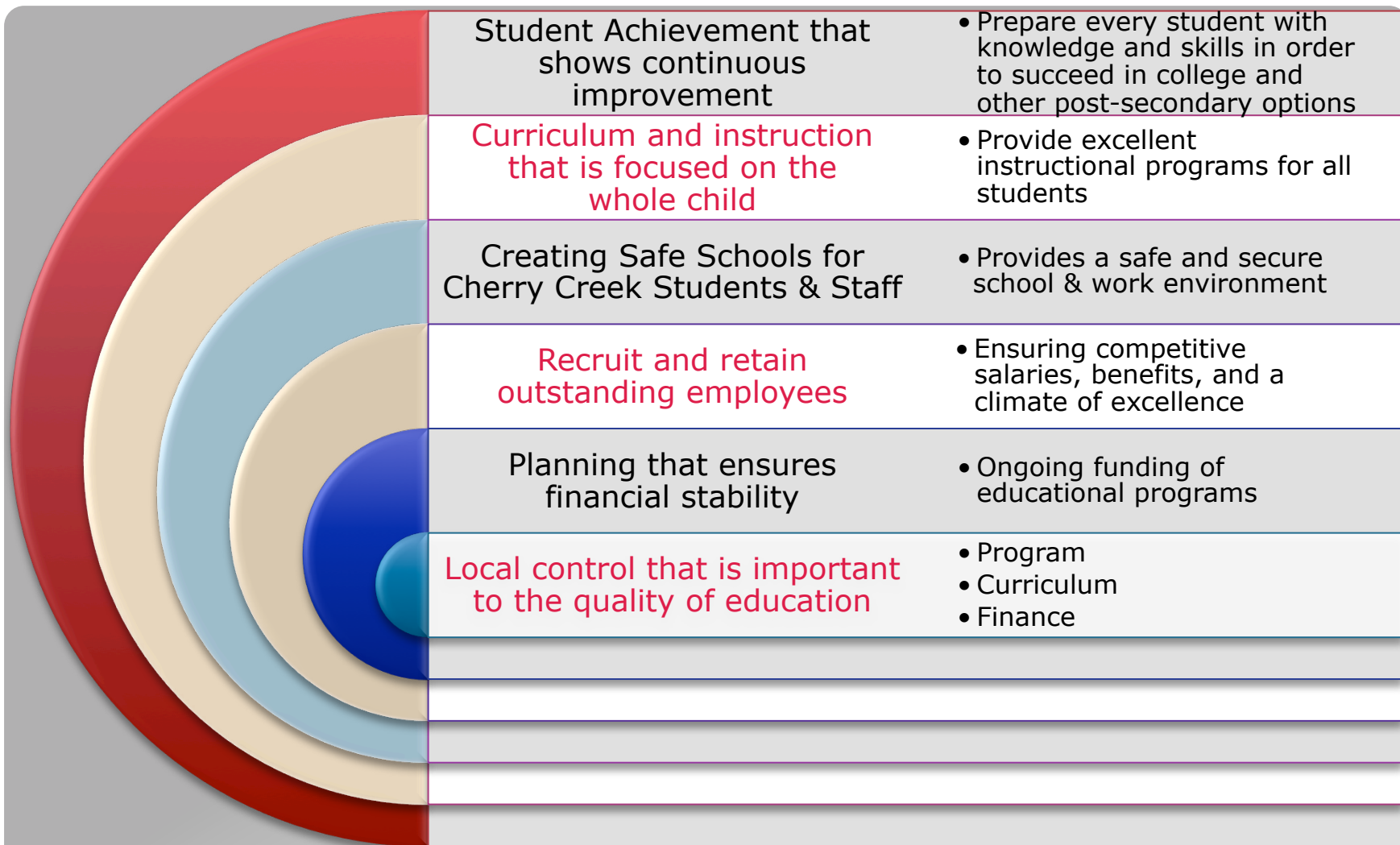
"Dedicated to Excellence"





COMPONENTS





DISTRICT GOALS

53,818 STUDENTS

- 6,305 students receiving Special Education services
- ELL program supports 5,766 students speaking over 100 languages
- Free and reduced lunch students represent 27.6% of population

SCHOOL FACILITIES

- 61 schools: 7 high, 10 middle, 42 elementary, 2 K-8
- Joliet Learning Center / I-Teams / Preschools
- 2 stadiums
- 11 other student support facilities

DISTRICT COVERS 108 SQUARE MILES

BUSES TRAVEL OVER 3.4 MILLION MILES PER YEAR

3.3M LUNCHES & 650K BREAKFASTS SERVED YEARLY

FACTS & FIGURES

- ◆ In 2014, **six** Cherry Creek schools received **BOTH**
 - ★ The "*Governor's Distinguished Improvement Award*", which recognizes the top eight percent of public schools that demonstrate the highest rates of student longitudinal growth, as measured by the Colorado Growth Model
 - ★ The "*John Irwin Schools of Excellence Award*", which recognizes the top eight percent of public schools that demonstrate the highest achievement on statewide assessments

2014 WINNERS OF BOTH AWARDS

Bellevue Elementary

Cherry Hills Village
Elementary

Cottonwood Creek
Elementary

Dry Creek Elementary

Greenwood Elementary

Willow Creek Elementary

FACTS & FIGURES



◆ Other Cherry Creek schools also received Awards in 2014

**2014 GOVERNOR'S
DISTINGUISHED
IMPROVEMENT
AWARD WINNERS**

Creekside Elementary

High Plains Elementary

Peakview Elementary

Pine Ridge Elementary

**2014 JOHN IRWIN SCHOOLS
OF EXCELLENCE
AWARD WINNERS**

Challenge School

Cherry Creek Academy

Coyote Hills Elementary

Homestead Elementary

Rolling Hills Elementary

Campus Middle School

West Middle School

Cherry Creek High School

FACTS & FIGURES



◆ **NEW FIRST TIME
Awards in 2014**

**2014 HIGH SCHOOL ACADEMIC
GROWTH AWARD**

Grandview High School

**2014 ENGLISH LANGUAGE
PROFICIENCY ACT
EXCELLENCE AWARD**

Cherry Creek School District

Cherry Creek Academy

**NATIONAL BLUE RIBBON
SCHOOLS**

Campus Middle School

Cherry Creek High School

Eastridge Elementary

Homestead Elementary

Indian Ridge Elementary

Ponderosa Elementary

Willow Creek Elementary

West Middle School

Smoky Hill High School

FACTS & FIGURES



◆ District ACT/SAT results for 2014
graduating seniors



ACT Composite Score
(Average based on 3,711
CCSD Students)

Cherry Creek	22.0
State of Colorado	20.6
National	21.0

SAT Combined Score
(Critical Reading/Math/Writing)

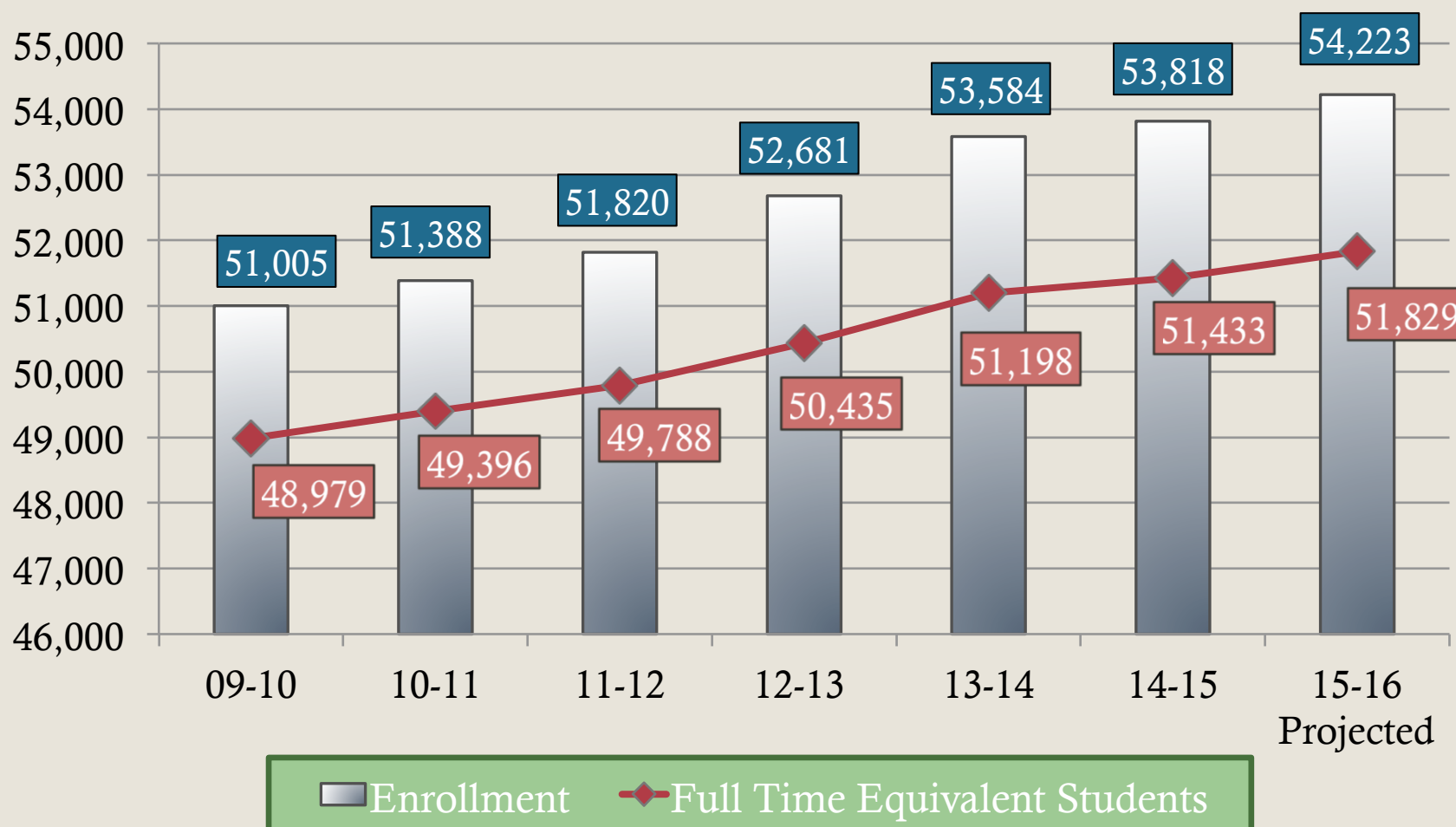
Cherry Creek	1799
State of Colorado	1735
National	1497

FACTS & FIGURES



Enrollment Growth

5.0% Funded Enrollment Growth over Last 5 years



Assessed Valuation – 2006-2015



Average Home in an Arapahoe County Residential Area

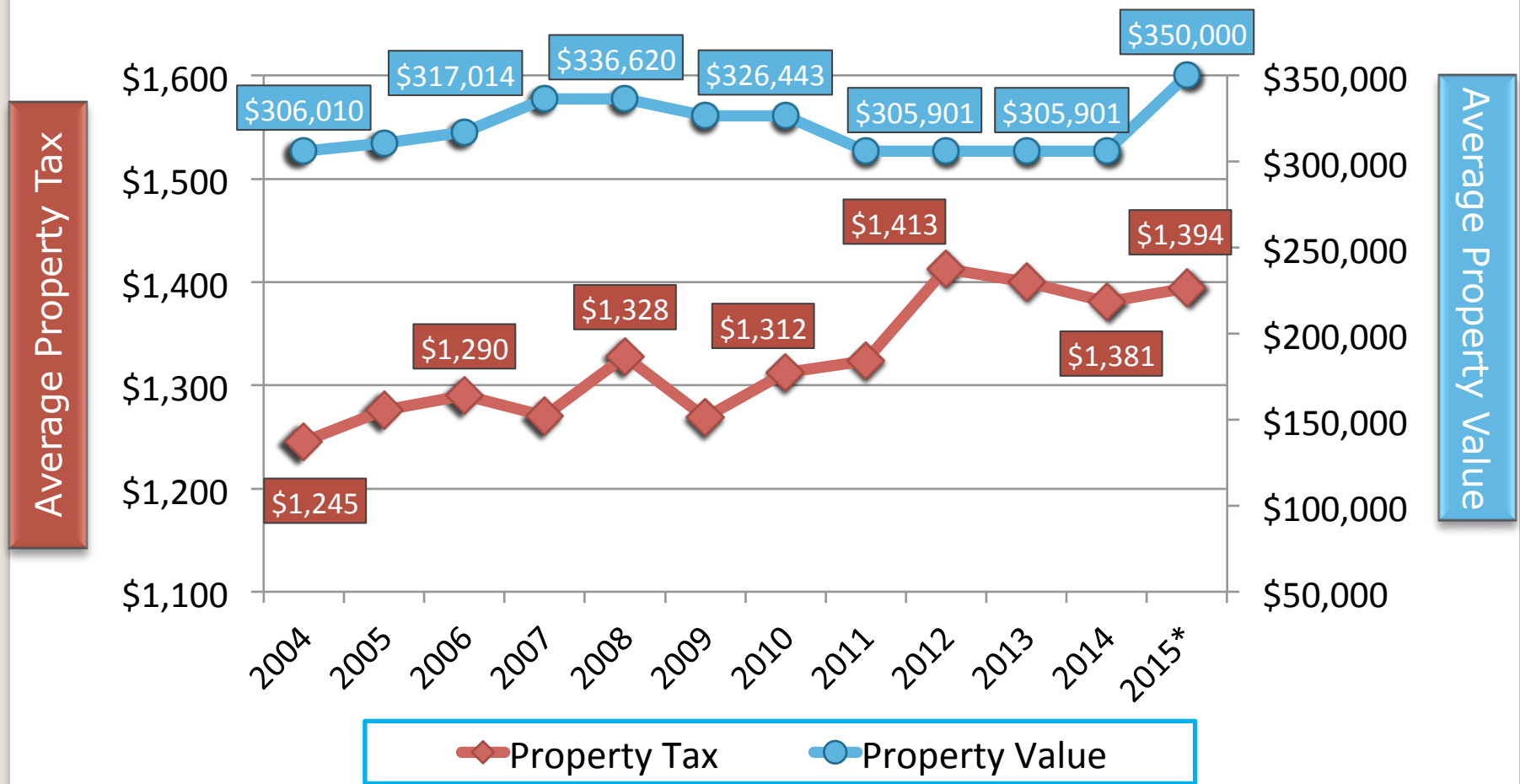
2014-15	
Mill Levy	56.702
Assessment Ratio	7.96%
Residential Taxes on a \$305,901 Home	\$1,381

2015-16 (Estimated)	
Mill Levy	50.049
Assessment Ratio	7.96%
Residential Taxes on a \$350,000 Home	\$1,394



Property Taxes

Residential Property Value & Tax History



* 2015 Figures are Estimated.



OUR GOAL

Our goal is to recruit, retain, and develop the finest licensed personnel and support staff

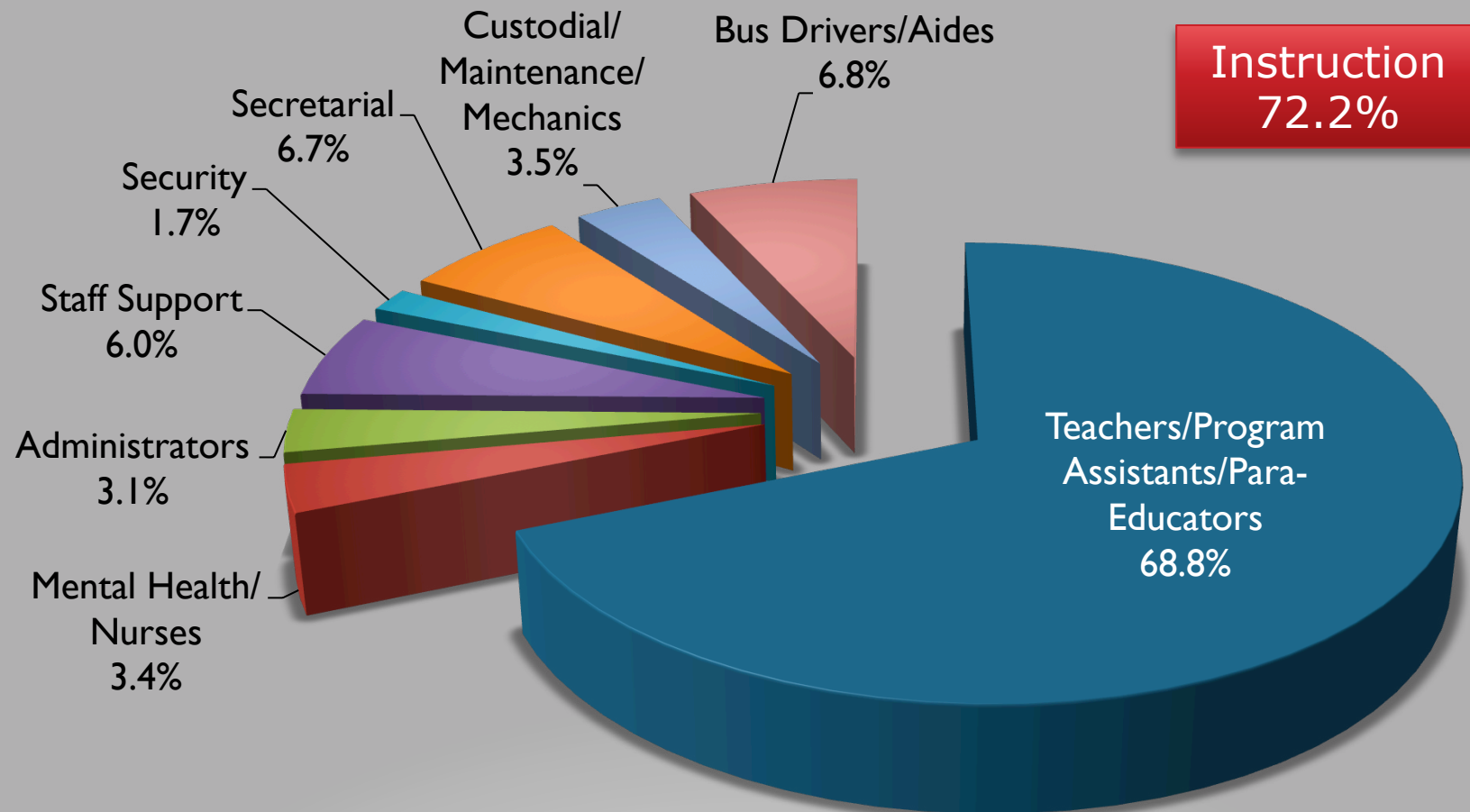


We Value our Employees



Valuing our Employees

- ◆ 89.9% of General Fund budget is salaries and benefits
- ◆ Salary and wages – FY2015-16
 - ★ Teacher, Mental Health, and Nurse employee compensation
 - Salary increase of 2.9% and additional salary for experience step credit and educational attainment
 - Additional 0.5% one-time salary for Teachers at Max
 - ★ Classified and other employees
 - Wage and salary increase of 2.8%
 - 2%/1% one-time compensation payments
 - ★ Additional \$400 one-time contribution to Medical Benefits for participants
- ◆ Recurring health insurance contributions by the District maintained at existing contribution level



General Fund Staffing

General Fund Staffing Summary

EMPLOYEE TYPE (FTE)	2014-15 BUDGET	2015-16 BUDGET	2015-16 % OF TOTAL
INSTRUCTION			
• TEACHERS	3,344	3,341	64.9%
• PARA-EDUCATORS	198	198	3.9%
INSTRUCTIONAL SUPPORT			
• MENTAL HEALTH	109	112	2.2%
• NURSES	61	61	1.2%
ADMINISTRATORS	159	162	3.1%
STAFF SUPPORT	304	311	6.0%
SECURITY	87	88	1.7%
SECRETARIAL	343	344	6.7%
CUSTODIAL/MAINTENANCE	157	157	3.1%
TRANSPORTATION			
• MECHANICS	22	22	0.4%
• BUS AIDES	118	118	2.3%
• BUS DRIVERS	245	233	4.5%
TOTAL	5,147	5,147	100.0%



Appropriations by Fund

OUR RESPONSIBILITY

Ensuring Financial
Stability and Fiscal
Responsibility



Appropriation Summary

Funds (in Millions)

	2014-15 BUDGET	2015-16 BUDGET	INC. (DEC.)	2015-16 % CHANGE
GENERAL FUND	\$504.98	\$523.77	\$18.79	3.7%
DESIGNATED PURPOSE GRANTS	24.59	26.20	1.61	6.6%
EXTENDED CHILD SERVICES	16.59	17.22	0.63	3.8%
PUPIL ACTIVITIES	13.31	14.61	1.30	9.8%
FOOD SERVICES	17.92	17.95	0.03	0.1%
TOTAL OPERATING/SPECIAL REVENUE FUNDS	\$577.39	\$599.75	\$22.36	3.9%
BUILDING FUND	58.78	30.89	(27.89)	(47.4%)
BOND REDEMPTION	95.19	52.07	(43.12)	(45.3%)
CAPITAL RESERVE	15.73	10.43	(5.30)	(33.7%)
TOTAL	\$747.09	\$693.14	(\$53.95)	(7.2%)



FUNDS ARE SPENT PRIMARILY ON INSTRUCTION:

Direct Instruction –

- ❖ Teacher Salaries & Benefits
- ❖ Supplies & Equipment for Educational Programs

Indirect Instruction –

- ❖ Student Support
- ❖ Instructional Staff & Staff Development
- ❖ Curriculum
- ❖ School-level Administration

General Fund



Funding Overview

Statewide Provisions

FY2015-16 School Finance Act – SB15-267

- ◆ The School Finance Bill for FY2015-16, under the Public School Finance Act of 1994 (as amended), was introduced as SB15-267. It utilizes the traditional formula for FY2015-16 funding purposes.
- ◆ Senate Bill 15-267 increases base per pupil funding by 2.8%, *from \$6,121* in FY2014-15 *to \$6,292* in FY2015-16.
- ◆ The Bill also provides \$25 million of funding statewide to reduce the "*Negative Factor*", in addition to a proposed FY2015-16 level of funding based on inflation plus enrollment included in the Long Bill (SB15-234).
- ◆ Legislative intent states that if local property taxes as calculated in December 2015 exceed the estimate projected in the Long Bill for December 2015, the State share of Total Program Funding would not decrease.

Funding Overview

Statewide Provisions

FY2015-16 School Finance Act – SB15-267

- ◆ SB15-267 reduces the "*Negative Factor*" by \$25 million, from \$880 million to \$855 million
 - ★ The Bill also states that the "*Negative Factor*" for FY2016-17 cannot exceed that of FY2015-16
- ◆ Under SB15-267, the Net Total Program Funding statewide increases *from \$5,933,444,389* in FY2014-15 *to \$6,239,564,775* in FY2015-16. This is an *increase of \$306,120,386*, which provides:
 - ★ A 3.8% increase in average per pupil funding statewide from \$7,026 to \$7,294, or an increase of \$268 per pupil
 - ★ \$162,708,665 in State funding and a projected increase of \$143,411,721 in local funding from property taxes and specific ownership taxes
 - ★ Funding for 2.8% inflation and enrollment growth
 - ★ Supplemental of \$5.0 million for at-risk per pupil funding estimated at \$16.13 per at-risk pupil

Funding Overview

Statewide Provisions

Effects of SB 15-267



- ◆ In FY2015-16, increase the *Net Total Program Funding*
 1. From \$5,933,444,389
 2. To \$6,239,564,775

An average increase of \$268 per pupil

A total increase of \$306,120,386

Funding Overview

Cherry Creek Schools

FY2015-16 School Finance Act – SB 15-267

◆ Negative Factor

1. The reduction of \$25 million in the Negative Factor amount *provides \$1.6 million* for Cherry Creek Schools.
2. The Negative Factor amount decreases *from \$53.5 million* in FY2014-15 *to approximately \$51.9 million* in FY2015-16.
3. The Negative Factor percentage, as a percent of Total Program Funding, decreases *from -12.97% to -12.13%*.

◆ Per Pupil Funding

1. Per pupil funding is estimated to increase *from \$6,962* in FY2014-15 *to \$7,226* in FY2015-16, an *increase of \$264 per pupil*.

FY2015-16 Public School Finance

Based on Adoption of SB15-267

STATEWIDE	FY2014-15	FY2015-16*	NET INCREASE
TOTAL PROGRAM FUNDING	\$6,813,620,535	\$7,094,740,921	\$281,120,386
NEGATIVE FACTOR **	(880,176,146)	(855,176,146)	25,000,000
NET TOTAL PROGRAM FUNDING	\$5,933,444,389	\$6,239,564,775	\$306,120,386
TOTAL FUNDED PUPILS	844,546	855,390	10,844
STATEWIDE AVERAGE FUNDING PER PUPIL	\$7,026	\$7,294	\$268

* Figures are estimated for FY2015-16.

** Negative Factor is -12.97% for FY2014-15 and -12.13% for FY2015-16.

FY2015-16 Public School Finance

Based on Adoption of SB15-267

CHERRY CREEK	FY2014-15*	FY2015-16*	NET INCREASE
TOTAL PROGRAM FUNDING	\$411,424,150	\$426,245,782	\$14,821,632
NEGATIVE FACTOR **	(53,505,569)	(51,865,380)	1,640,189
NET TOTAL PROGRAM FUNDING	\$357,918,581	\$374,380,402	\$16,461,821
TOTAL FUNDED PUPILS	51,432.7	51,828.5	395.8
FUNDING PER PUPIL	\$6,962	\$7,226	\$264

* Figures are estimated for FY2014-15 and are projected for FY2015-16 to reflect Cherry Creek's budget projection for enrollment.

** Negative Factor is -12.97% for FY2014-15 and -12.13% for FY2015-16.

FY2015-16 Public School Finance

Based on Adoption of SB15-267

FUNDING PER ESTIMATE - STATEWIDE

Total Program Funding (per Amendment 23)	\$7,094,740,921
Funding Reduction through Negative Factor	(855,176,146)
Net Total Program Funding	\$6,239,564,775

FUNDING PER ESTIMATE – CHERRY CREEK

Total Program Funding (per Amendment 23)	\$426,245,782
Funding Reduction through Negative Factor	(51,865,380)
* Net Total Program Funding	\$374,380,402

* BASED ON 51,829 ESTIMATED FUNDED PUPILS FOR FY2015-16

FUNDING PER ESTIMATE – CHERRY CREEK

Total Program Funding per pupil (per Amendment 23)	\$8,226
Funding per Pupil Reduction through Negative Factor	(1,000)
Net Total Program Funding per Pupil	\$7,226

FY2015-16 Public School Finance

Based on Adoption of SB15-267

FUNDING PER PUPIL– CHERRY CREEK

Funding per Pupil (2009-10 Actual)	\$7,005
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Funding per Pupil (2015-16 Estimate)	7,226
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Funding per Pupil Increase Since FY2009-10	221
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3.2% Increase

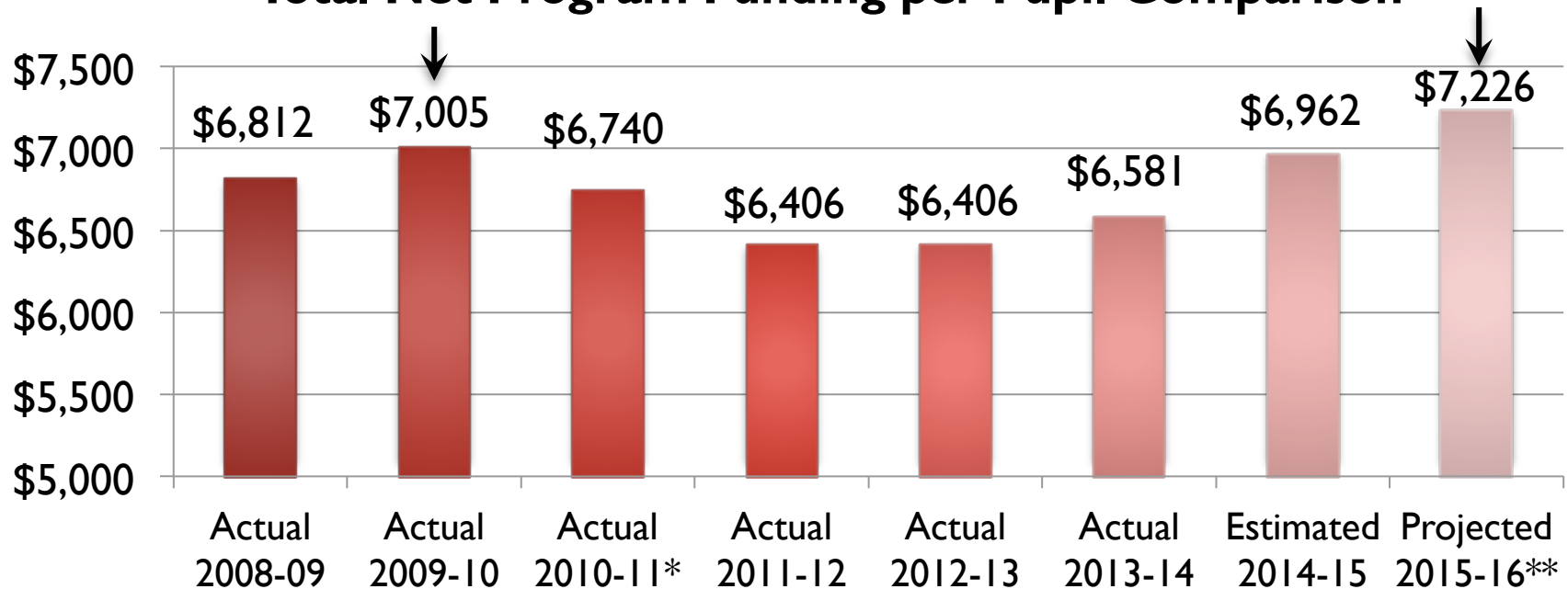


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Cherry Creek Schools

FY2015-16 Public School Finance

Based on Adoption of SB15-267

Total Net Program Funding per Pupil Comparison



* Includes one-time Federal funding for EDJOBS of \$9.7 million and SF/ARRA of \$3.7 million, for a total of \$13.4 million. These Federal funds were reported as part of Special Revenue Funds. The equivalent per pupil funding for these Federal funds in 2010-11 was \$272 per pupil.

** 2015-16 funding level from the School Finance formula is estimated to be approximately \$221 more per pupil, or 3.2% above the per pupil funding level in 2009-10, while the consumer price index over the last six years has increased 12.5%. Projection assumes School Finance funding increase for inflation and enrollment plus a proportionate share of statewide \$25 million reduction in Negative Factor.

Funding per School Finance Legislation

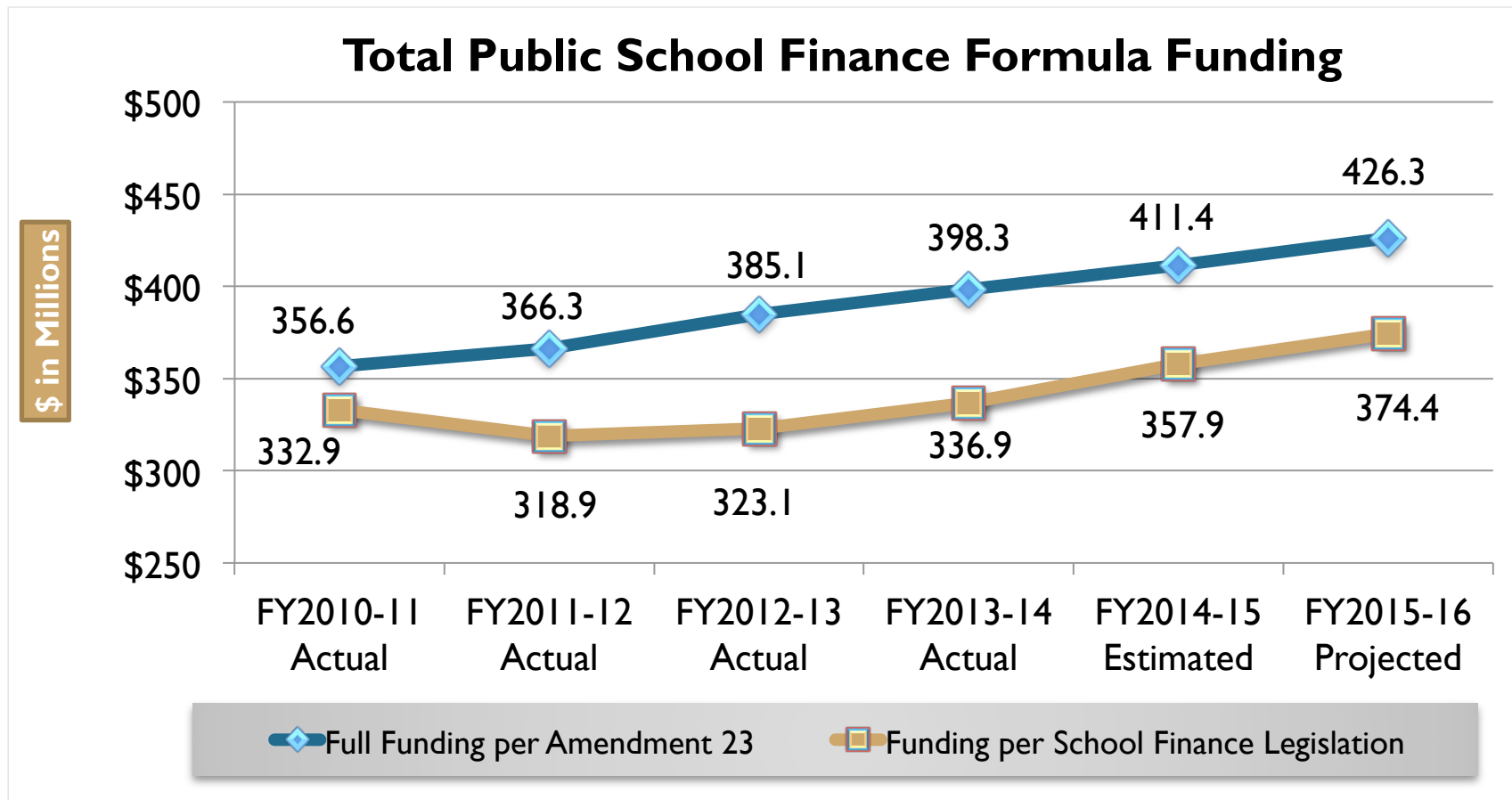
Revenue Loss by Year for Cherry Creek Schools

(\$ Millions)	Actual 2011-12	Actual 2012-13	Actual 2013-14	Estimated 2014-15	Budget 2015-16
Total Program Funding – Amendment 23	\$366.3	\$385.1	\$398.3	\$411.4	\$426.3
Less: Effect of Rescission on Cherry Creek (Revenue Loss)	(47.4)	(62.0)	(61.4)	(53.5)	(51.9)
Net Program Funding	\$318.9	\$323.1	\$336.9	\$357.9	\$374.4

	Actual 2011-12	Actual 2012-13	Actual 2013-14	Estimated 2014-15	Budget 2015-16
Funded Student Count	49,788.0	50,435.3	51,197.5	51,432.7	51,828.5
Total Program Funding per Pupil	\$7,357	\$7,635	\$7,781	\$8,002	\$8,226
Less: Funding per Pupil Reduction	(951)	(1,229)	(1,200)	(1,040)	(1,000)
Net Program Funding per Pupil	\$6,406	\$6,406	\$6,581	\$6,962	\$7,226

Revenue loss indicates disparity between Amendment 23 at full funding and actual reduced funding.

Full Funding vs. Actual Funding For Cherry Creek School District



Budget Development Factors

SB15-267: School Funding for FY2015-16

- ◆ Funding maintained at the same level for full-day kindergarten being offered at six schools (approx. 718 students)

- ★ Future funding for full-day kindergarten expansion has not been approved by the Legislature

- ◆ Colorado Preschool Program

- ★ Cherry Creek is estimated to be eligible for 461 slots (230.5 FTE students)

- ◆ Categorical Programs

- ★ Special Education
- ★ Pupil Transportation
- ★ English Language Proficiency Act
- ★ Career & Technical Education
- ★ Gifted & Talented Education

- ◆ Non-categorical Programs

- ★ English Language Learner



Budget Development Factors

Financial Issues

- ◆ PERA rate increase of 0.8% to 19.15% effective January 1, 2016
 - ★ Annual increases until rate reaches 20.15% in January 2018
 - ★ FY2015-16 additional cost of \$6.0 million, for a total of \$65.0 million
 - 13.0% of General Fund budget
- ◆ Utility and fuel costs
 - ★ \$13.3 million for utilities and \$1.6 million for fuel
 - ★ \$14.9 million represents 3.0% of General Fund budget

PERA Retirement Benefit Plan Contribution Rates

(As Amended By SB 10-001)

Start Date	Statutory Employer Contribution	AED	SAED*	Total Contribution % for Calendar Year
Jan 2010	10.15%	2.20%	1.50%	13.85%
Jan 2011	10.15%	2.60%	2.00%	14.75%
Jan 2012	10.15%	3.00%	2.50%	15.65%
Jan 2013	10.15%	3.40%	3.00%	16.55%
Jan 2014	10.15%	3.80%	3.50%	17.45%
Jan 2015	10.15%	4.20%	4.00%	18.35%
Jan 2016	10.15%	4.50%	4.50%	19.15%
Jan 2017	10.15%	4.50%	5.00%	19.65%
Jan 2018	10.15%	4.50%	5.50%	20.15%

*The SAED is, to the extent permitted by law, to be funded by monies otherwise available for employee wage increases. The State Legislature has adopted the design changes to PERA's retirement benefit plans and contribution rates in order to achieve full funding of the unfunded accrued actuarial liability (UAAL) within the next 30 years. SB10-001 currently implements a cap on the annual cost of living adjustments for all members' benefits payments and makes changes in eligibility, calculation of highest average salary and calculation of other benefits for all active and inactive PERA members. SB10-001 also requires an annual increase to the amortization equalization disbursement (AED) and the supplemental amortization equalization disbursement (SAED). Both AED and SAED will continue to increase until funding targets are met.

Budget Development Factors

Staffing & Supplies

- ◆ Staffing
 - ★ One Certified Staff Member for every 18.5 student FTE
 - ★ Class size reduction – K-3
 - ★ Reading
 - ★ At-Risk
 - ★ Special Education staffed by formulas based on services provided
 - ★ English Language Acquisition
- ◆ School supply allocation per student to cover cost of materials

	Per Pupil Allocation	2.8% Increase in Per Pupil Allocation from FY 2014-15	Total (in Millions)
Elementary School	\$123.40	\$3.36	\$2.92
Middle School	\$160.13	\$4.36	\$1.98
High School	\$205.27	\$5.59	\$3.28

Budget Development Factors

Class Size Relief Budget Allocations for Elementary Grades K-3

Staffing in Addition to 18.5:1 Staffing Ratio	FTE	Dollars (in Thousands)
Grades K-3	56.0	\$3,716
TOTAL	56.0	\$3,716



Budget Development Factors

Targeted Achievement Areas

Staffing in Addition to 18.5:1 Staffing Ratio	FTE	Dollars (in Thousands)
Middle Grades	10.4	\$542
Reading	8.9	774
At-Risk	6.4	425
4-Track/Year Round	6.8	454
SAS & Instructional Technology	11.5	760
North Area	8.4	558
High School Achievement	2.8	186
AVID	-	303
Program Assistants	1.8	152
TOTAL	57.0	\$4,154

Budget Development Factors

Targeted Achievement Areas - FTE

Staffing in Addition to 18.5:1 Staffing Ratio	High School	Middle School	Elementary School
Middle Grades	-	4.7	5.7
Reading	-	-	8.9
At-Risk	2.7	2.0	1.7
4-Track Year Round	-	-	6.8
SAS & Instructional Technology	6.2	5.3	-
North Area	2.1	2.1	4.2
High School Achievement	2.8	-	-
Program Assistants	1.0	0.8	-
TOTAL	14.8	14.9	27.3

Budget Overview

Revenue & Expenditure Summary

DESCRIPTION (\$ IN MILLIONS)	FY2014-15 MODIFIED BUDGET	FY2015-16 ESTIMATED BUDGET	CHANGES IN REVENUE & EXPENDITURES
PROPERTY TAXES	\$194.88	\$201.89	\$7.01
SPECIFIC OWNERSHIP TAXES	17.78	17.96	0.18
STATE EQUALIZATION REVENUE	235.52	248.28	12.76
STATE ELL REVENUE – NON-CATEGORICAL	1.43	1.43	-
OTHER STATE REVENUE	18.33	18.69	0.36
OTHER LOCAL REVENUE	3.52	3.76	0.24
OTHER FEDERAL REVENUE	1.46	1.46	-
TRANSFERS IN	1.31	1.43	0.12
TOTAL REVENUE & TRANSFERS	\$474.23	\$494.90	\$20.67
TOTAL EXPENDITURES	478.46	499.03	20.57
TRANSFERS OUT	7.34	6.74	(0.60)
TOTAL EXPENDITURES & TRANSFERS	\$485.80	\$505.77	\$19.97
REVENUE OVER(UNDER) EXPENDITURES	(\$11.57)	(\$10.87)	\$0.70

Budget Overview

Revenue Source Changes from FY2014-15 to FY2015-16

BUDGETED REVENUE & TRANSFERS – SCHOOL FINANCE FORMULA INCREASES (DECREASES)	AMOUNT (IN MILLIONS)
Projected Enrollment Increase – 396 FTE	\$2.87
Inflation CPI of 2.8%	11.95
Change in Negative Factor from -12.97% to -12.13%	1.64
TOTAL PROGRAM FUNDING INCREASE	\$16.46
Increase in State Categorical Revenue – 2.8%	0.33
Increase in At-risk Supplemental Allocation	0.18
Increase in Specific Ownership Taxes	0.18
Increase in Property Tax Abatements and Collections	3.31
Increase in Other Local Revenue and Transfers	0.21
BUDGETED REVENUE & TRANSFERS INCREASE	\$20.67

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

(\$ in Millions)	FTE	Increase (Decrease)
<u>EXPENDITURES & TRANSFERS</u>		\$485.80
<u>MODIFIED BUDGET FY2014-15</u>		
<u>ADJUSTMENTS TO BASE</u>		
One-time Costs to be Removed from Base –		
Portion of Elementary Math Curriculum/Training included	-	(\$2.34)
and charged to FY2014-15 Budget		
(\$3.32 million was included in a supplemental FY2014-15 appropriation)		
TOTAL ADJUSTMENTS TO BASE	-	(\$2.34)



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Cherry Creek Schools

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

(\$ in Millions)	FTE	Increase (Decrease)
<u>SALARY AND BENEFITS</u>		
Teaching, Mental Health, and Nursing Staff	-	
2.9% Cost of Living Increase		\$6.92
Additional 0.5% one-time salary for Teachers at Max		0.98
Salary Increase – Experience Step		4.91
Salary Increase – Educational Attainment – 2015-16		1.45
Non-Teaching Staff	-	
Salary Increase – 2.8%		2.00
2%/1% One-time Compensation Payments		1.52
PERA and Medicare Cost on Above Compensation Increases	-	3.48
Additional \$400 One-time Contribution to Medical Benefits for Participants	-	1.55
Post-retirement Employment (110-day) Option Savings & Savings for Replacement Positions	-	(1.93)
SUBTOTAL SALARY AND BENEFIT INCREASES	-	\$20.88

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

(\$ in Millions)	FTE	Increase (Decrease)
<u>SALARY AND BENEFITS (CONTINUED)</u>		
Salary & Benefits Cost	-	\$20.88
PERA Contribution Increase from 18.35% to 19.15%	-	3.02
TOTAL SALARY AND BENEFIT INCREASES	-	\$23.90



Dedicated to Excellence
Cherry Creek Schools

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

(\$ in Millions)	FTE	Increase (Decrease)
<u>SCHOOLS ENROLLMENT AND GROWTH</u>		
14-15 Decrease in Budgeted Staffing due to Actual Enrollment being 500 FTE under Projection (500 under enrollment projection) *	(32.0)	(\$2.00)
15-16 Increase in Budgeted Staffing for Funded Pupil Count Growth Projection - 396 FTE *	25.4	1.60
TOTAL SCHOOLS ENROLLMENT AND GROWTH	(6.6)	(\$0.40)

* For FY2014-15: (27.0) FTE for 18.5:1 staffing plus (2.5) for Special Ed. and (2.5) for ELL;
For FY2015-16: 21.4 FTE for 18.5:1 staffing plus 2.0 for Special Ed. & 2.0 for ELL.

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

(\$ in Millions)	FTE	Increase (Decrease)
<u>SCHOOL EDUCATION PROGRAMS</u>		
2.8% Increase for School Instructional Materials	-	0.20
School Mental Health Staff Increase	3.5	0.29
English Language Acquisition Staffing Supplemental	2.5	0.16
Endeavor Academy Transition to AEC and Dean Conversion	2.0	0.25
Reduction of 8 Endeavor Academy Transportation Routes	(8.0)	(0.25)
Assistant Principals at Arrowhead & Independence Elementary Schools	2.0	0.20
Student Achievement Incentive Plan (SAIP) Cost Increase	-	0.29
TOTAL SCHOOL EDUCATION PROGRAMS	2.0	\$1.14

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

(\$ in Millions)	FTE	Increase (Decrease)
<u>OTHER CHANGES:</u>		
Efficiencies Achieved through Bus Replacement Plan & Fuel Costs	-	(\$0.54)
Unemployment Cost Increase from Enrollment Changes	-	0.20
One-time Reallocation of Major Mtce. Costs to Building Fund	-	(2.13)
Workers Comp./Multi-peril Insurance Decrease	-	(0.11)
Benefits Technician for Affordable Care Act Compliance	1.0	0.07
Deferral of Affordable Care Act Costs to 2016-17	-	(0.85)
Subtotal Other Changes	1.0	(\$3.36)

Major General Fund Budget Changes

Between FY2014-15 & FY2015-16

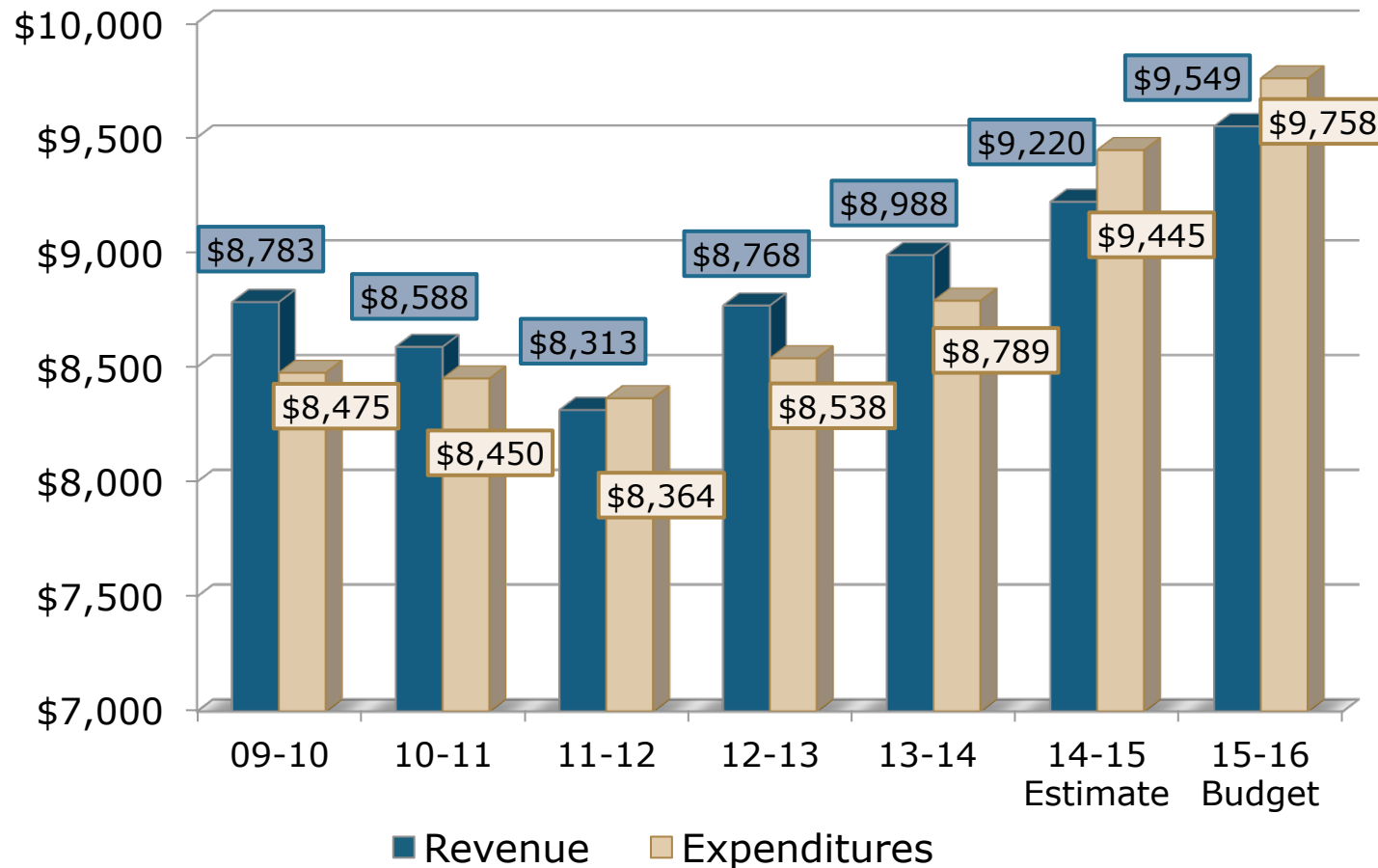
(\$ in Millions)	FTE	Increase (Decrease)
<u>OTHER CHANGES (CONTINUED)</u>		
Subtotal Other Changes	1.0	(\$3.36)
Transfer to Capital Reserve for Student Software Support	-	0.12
Transfer to Capital Reserve for Technology Lease Plan	-	0.44
Transfer to Capital Reserve for Bus Replacement Plan	-	0.47
Realignment of Staffing FTE –		
Security	0.9	
Health and Safety	0.6	
Driver Training	2.5	
Total Other Changes	5.0	(\$2.33)
TOTAL GENERAL FUND BUDGET CHANGES	0.4	\$19.97
TOTAL EXPENDITURES & TRANSFERS (a 4.1% increase from FY2014-15 to FY2015-16)		\$505.77

General Fund

Revenue & Expenditures

Revenue Sources (in Millions)	2014-15 Budget	2015-16 Budget	Inc (Dec)
Local Sources	\$216.33	\$223.62	\$7.29
State Sources	255.13	268.39	13.26
Federal Sources	1.46	1.46	-
TOTAL REVENUES	472.92	493.47	20.55
<u>Other Financing Sources</u>			
Extended Child Services Fund	1.31	1.43	0.12
TOTAL REVENUES/FINANCING SOURCES	\$474.23	\$494.90	\$20.67
TOTAL EXPENDITURES & TRANSFERS	485.80	505.77	19.97
REVENUES OVER (UNDER) EXPENDITURES	(\$11.57)	(\$10.87)	\$0.70

Per Pupil Revenue & Expenditures*



* Figures include transfers

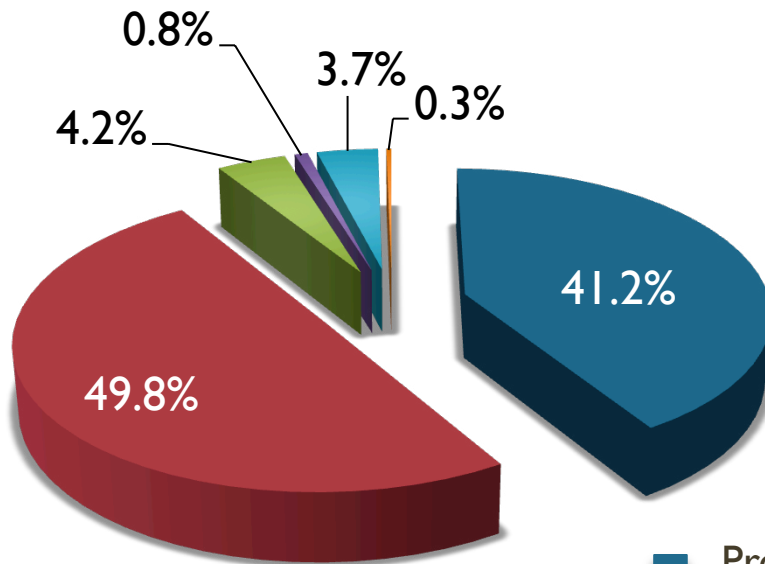
Funding Sources



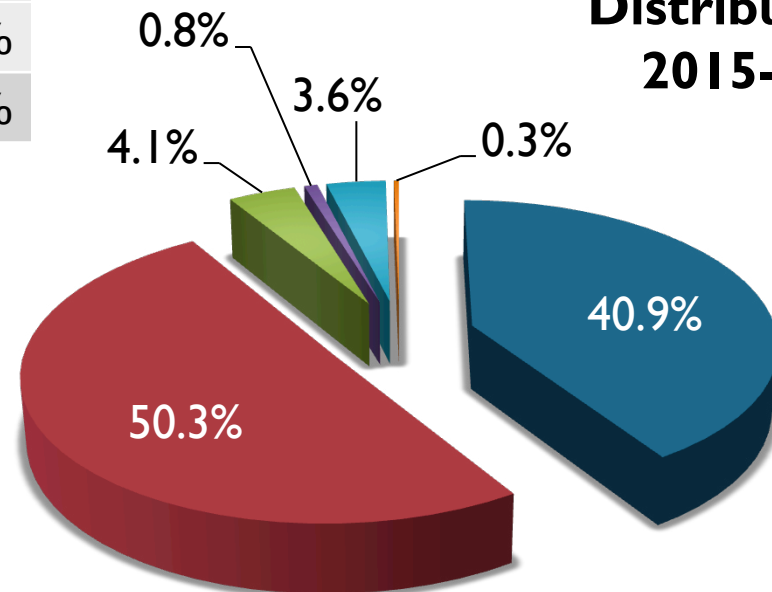
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	2014-15	2015-16
Local	45.7%	45.3%
State	54.0%	54.4%
Federal	0.3%	0.3%

Estimated Distribution 2015-16



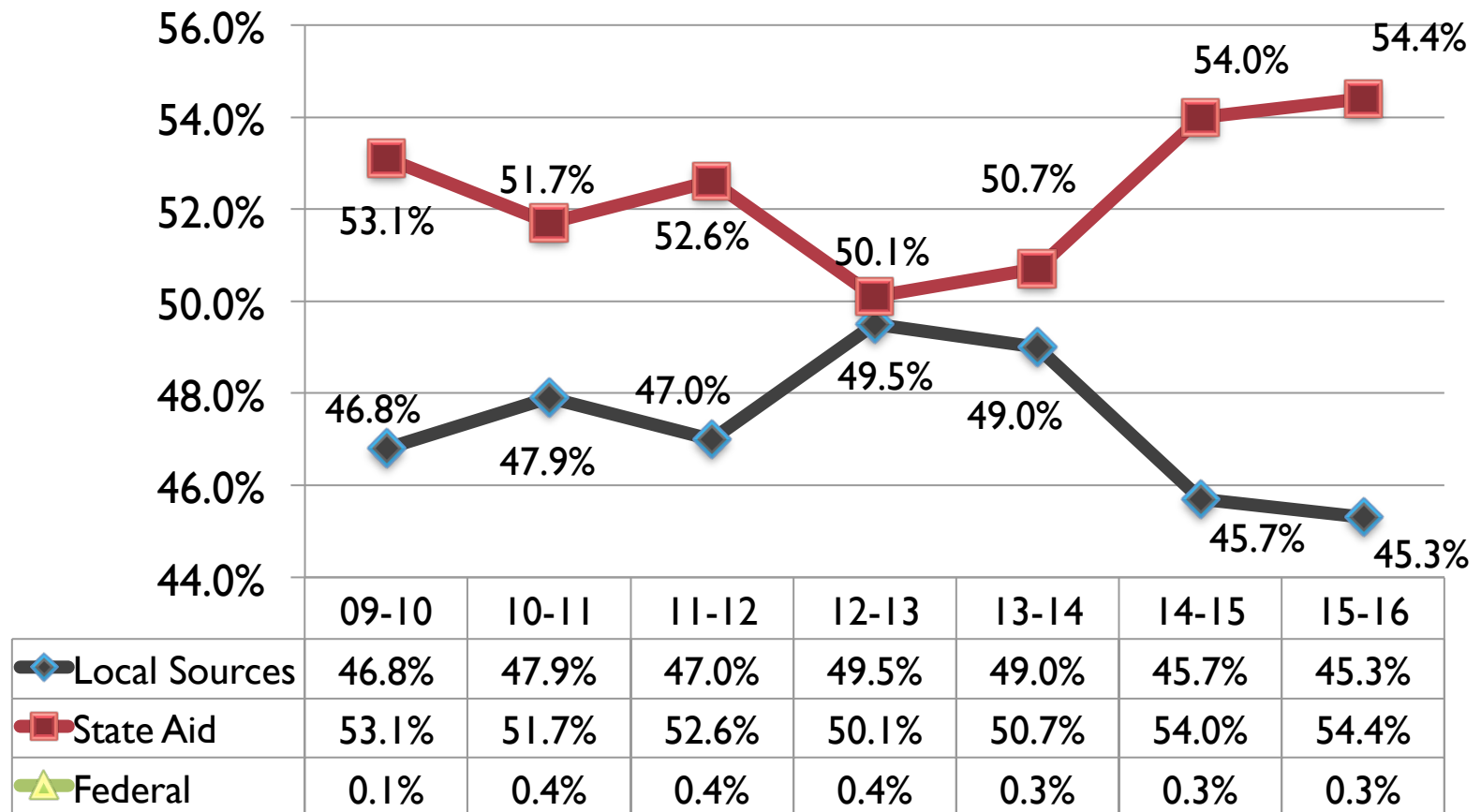
2014-15



- Property Taxes
- State Equalization Aid
- Other State Revenue
- Other Local Revenue
- Specific Ownership Taxes
- Other Federal Revenue

Comparison State & Local Funding

2009-10 through 2015-16



Revenue Sources & Transfers

Source in Millions

	2014-15 Budget	% of Revenue	2015-16 Budget	% of Revenue
<u>Taxes</u>				
Property Taxes	\$194.88	41.2%	\$201.89	40.9%
Specific Ownership Taxes	17.78	3.7%	17.96	3.6%
Subtotal - Taxes	\$212.66	44.9%	\$219.85	44.5%
<u>Other Local</u>				
Indirect Cost Reimbursement	0.54		0.55	
Activity and Athletic Fees	0.81		0.82	
Tuition	0.75		0.82	
Investment Income	0.25		0.25	
Coca Cola Revenue Guarantee	0.06		0.06	
Rental of Facilities	0.89		0.90	
Other	0.37		0.37	
Subtotal - Other Local	3.67	0.8%	3.77	0.8%
TOTAL LOCAL SOURCES	\$216.33	45.7%	\$223.62	45.3%

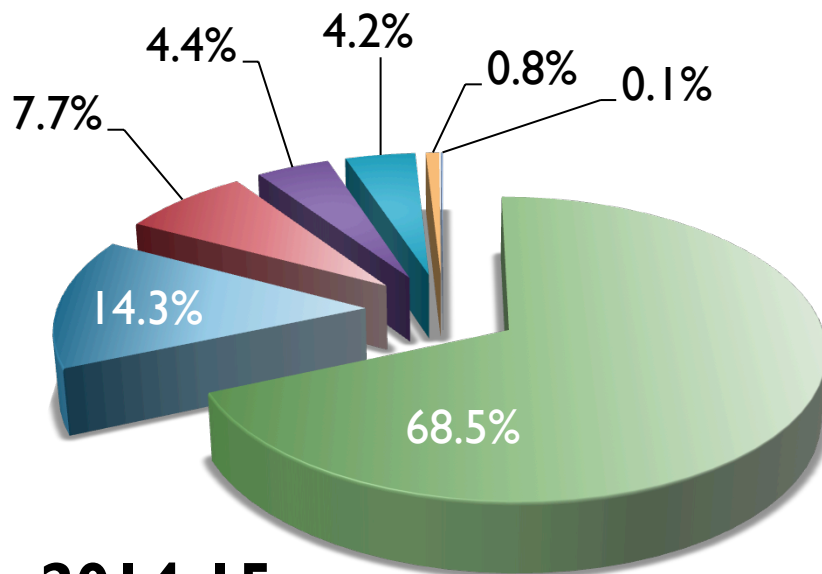
Revenue Sources & Transfers

Source in Millions

	2014-15 Budget	% of Revenue	2015-16 Budget	% of Revenue
<u>State Revenue Sources</u>				
State Equalization Aid	\$235.52	49.8%	\$248.28	50.3%
ELL - Non-Categorical	1.43		1.43	
Special Education	10.69		10.80	
Pupil Transportation	4.35		4.35	
Vocational Education	1.90		1.94	
Gifted and Talented	0.50		0.51	
English Language Proficiency	0.69		0.86	
Other State & At-risk Supplemental	0.05		0.22	
Subtotal - Other State	19.61	4.2%	20.11	4.1%
TOTAL STATE SOURCES	\$255.13	54.0%	\$268.39	54.4%
<u>Federal Revenue Sources</u>				
American Rec. & Reinvest. Act	1.46	0.3%	1.46	0.3%
TOTAL REVENUE	\$472.92	100.0%	\$493.47	100.0%
<u>Transfers In</u>				
Extended Child Services	1.31		1.43	
TOTAL REVENUE & TRANSFERS	\$474.23		\$494.90	

General Fund Budget Dollar

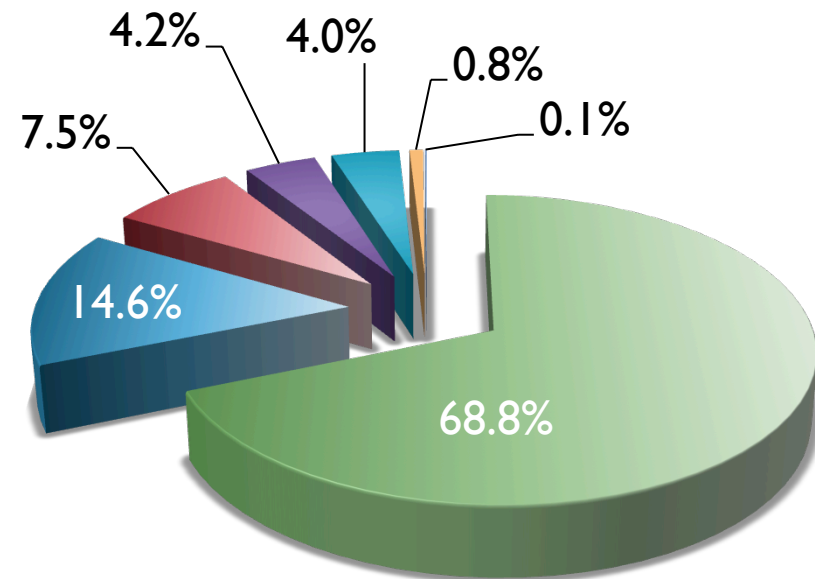
2014-15
Total Instruction
82.8%



2014-15

- Direct Instruction
- Operations, Maintenance, and Custodial Services
- Transportation
- District-wide, Interest, and Contingency

2015-16
Total Instruction
83.4%



2015-16

- Indirect Instruction
- Central, Fiscal, and Community Services
- General Administration

Expenditure Budget

Activity in Millions

	2014-15 Budget	% of Total	2015-16 Budget	% of Total
<u>Direct Instruction</u>				
Elementary Education	\$122.40	25.6%	\$125.11	25.1%
Middle School Education	54.78	11.4%	57.81	11.6%
High School Education	77.35	16.2%	80.62	16.1%
Other Regular Education	23.40	4.9%	25.05	5.0%
Special Programs	49.98	10.4%	54.49	11.0%
TOTAL DIRECT INSTRUCTION	327.91	68.5%	343.08	68.8%
<u>Indirect Instruction</u>				
Pupil Services	29.07	6.1%	30.64	6.1%
Instructional Staff Services	13.91	2.9%	16.14	3.2%
School Administration	25.34	5.3%	26.46	5.3%
TOTAL INDIRECT INSTRUCTION	68.32	14.3%	73.24	14.6%
TOTAL INSTRUCTION	\$396.23	82.8%	\$416.32	83.4%

Expenditure Budget

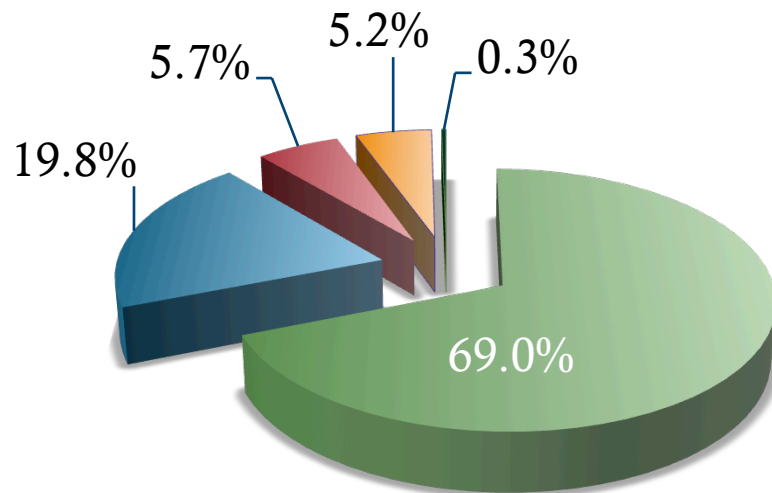
Activity in Millions

	2014-15 Budget	% of Total	2015-16 Budget	% of Total
<u>Other Expenditures</u>				
General Administration	\$3.59	0.8%	\$3.85	0.8%
Business Services	3.85	0.8%	3.91	0.8%
Operations and Maintenance	37.09	7.7%	37.63	7.5%
Pupil Transportation	20.05	4.2%	19.77	4.0%
Central and Other Services	16.98	3.5%	16.89	3.3%
Community Services	0.40	0.1%	0.38	0.1%
Debt Services	0.27	0.1%	0.28	0.1%
Total Other Expenditures	82.23	17.2%	82.71	16.6%
TOTAL EXPENDITURES	\$478.46	100.0%	\$499.03	100.0%
Transfers	7.34		6.74	
TOTAL EXPENDITURES & TRANSFERS	\$485.80		\$505.77	

Expenditures by Object

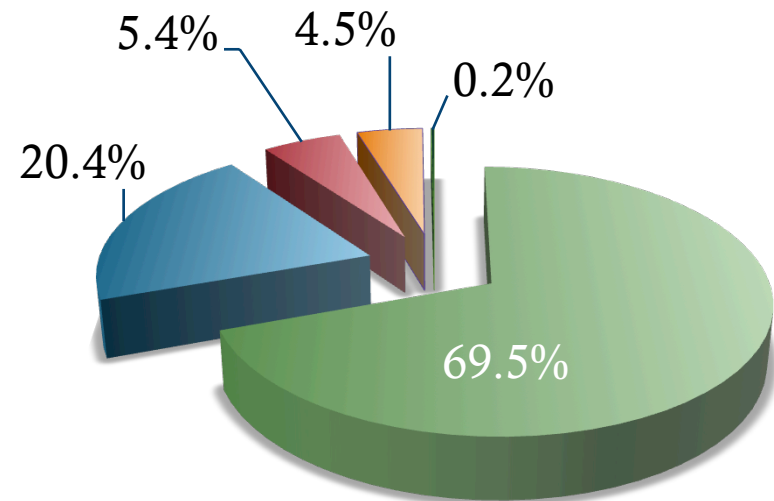
Salaries and Benefits
89.9%

2014-15



- Salaries
- Purchased Services
- Capital & Other

2015-16



- Employee Benefits
- Supplies and Materials

Expenditures by Object

Object in Millions

	2014-15 Budget	% of Total	2015-16 Budget	% of Total
Salaries	\$330.24	69.0%	\$346.59	69.5%
Employee Benefits	94.52	19.8%	102.12	20.4%
Subtotal	\$424.76	88.8%	\$448.71	89.9%
Purchased Services	27.25	5.7%	26.98	5.4%
Supplies and Materials	24.93	5.2%	22.52	4.5%
Capital Outlay	0.80	0.2%	0.82	0.2%
Other	0.72	0.1%	-	-
Subtotal	\$53.70	11.2%	\$50.32	10.1%
TOTAL EXPENDITURES	\$478.46	100.0%	\$499.03	100.0%
Transfers Out	7.34		6.74	
TOTAL EXPENDITURES & TRANSFERS	\$485.80		\$505.77	

General Fund Reserves

The Cherry Creek School District General Fund Balance includes a 3% TABOR Reserve, a District Emergency Reserve of at least 3% of General Fund expenditures, and Assigned and Non-spendable Reserves for encumbrances and commitments. The General Fund Balance reserve levels are maintained according to Board Policy DB, adopted in April 2010.

DISTRICT EMERGENCY RESERVE

In accordance with provisions of SB09-256, Board Policy DB requires that the District maintain a District Emergency Reserve in the General Fund of at least 3% of General Fund (GF) Budget expenditures. This reserve is a safeguard to preserve resources and maintain financial stability for long-range planning purposes. This standard of fiscal protection is a key element of the District's focus on sound fiscal planning for expenditures at a level consistent with available revenues, while at the same time, maintaining adequate reserves. The District meets this requirement with an approximate reserve equal to 8.0% of General Fund budget. The following table illustrates the level of reserves and the estimated calculation.

Fiscal Year 2015-16 (Estimated at June 30, 2016)

DESCRIPTION	RESERVE AMOUNT	% OF GF BUDGET
TABOR Reserve	\$14,970,000	3.0%
Non-spendable Reserve	1,796,600	0.4%
Assigned Reserve	1,239,600	0.2%
District Emergency Reserve – Unassigned Reserve	40,817,100	8.0%
TOTAL ESTIMATED GENERAL FUND RESERVES	\$58,823,300	11.6%
GENERAL FUND BUDGET EXPENDITURES & TRANSFERS	\$505,766,400	



OTHER FUNDS CONSIST OF:

Special Revenue–

- ❖ Designated Purpose Grants
- ❖ Extended Child Services
- ❖ Pupil Activities
- ❖ Food Services

Capital

Improvements–

- ❖ Capital Reserve
- ❖ Building

Debt Service–

- ❖ Bond Redemption

Other Funds



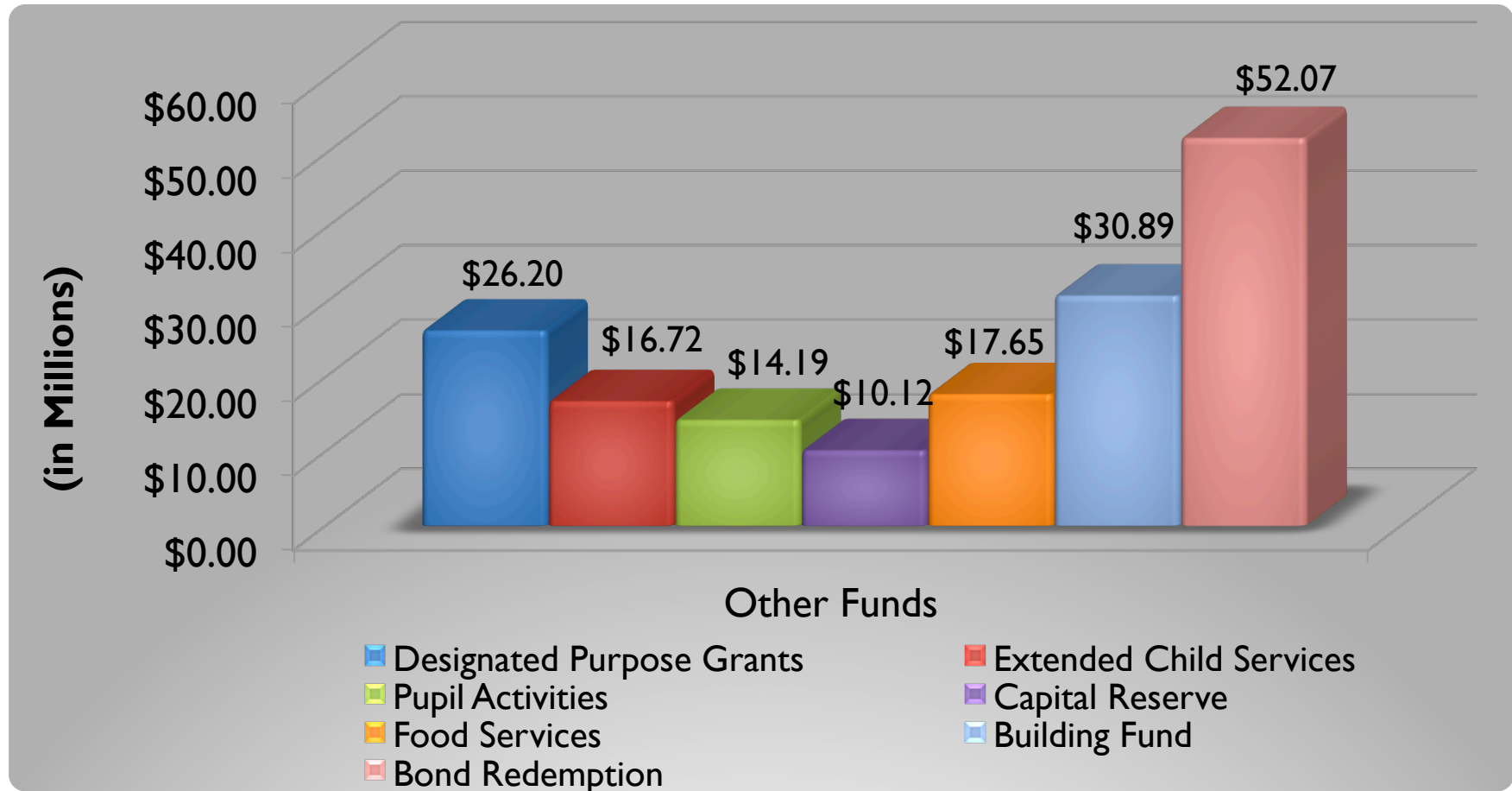
Other Funds

Fund Description and Purpose

FUND	DESCRIPTION & PURPOSE
Designated Purpose Grants	Federal, State, and Local grants for educational achievement programs
Extended Child Services	Childcare and Enrichment programs for before and after school and intersession
Pupil Activities	Extracurricular activities and programs for the enhancement of the educational experience
Food Services	Student nutrition program for breakfasts and lunches
Capital Reserve	Facility improvement and educational services support for schools
Building Fund	Construction and associated costs for schools and support facilities funded by voter-approved bond issues
Bond Redemption	Annual debt service costs on bonds payable

Summary of Other Funds

FY2015-16 Expenditures & Transfers



Designated Purpose Grants

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
<u>Revenues and Expenditures</u>			
Local/Private Funds	\$2.71	\$3.49	\$0.78
State Funds	1.63	1.59	(0.04)
Total Local & State Grants	\$4.34	\$5.08	\$0.74



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Designated Purpose Grants

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
<u>Revenues and Expenditures</u>			
Federal Funds			
Education of the Handicapped No Child Left Behind Act	\$11.20	\$10.46	(\$0.74)
- Title I – A	4.96	5.49	0.53
- Title I – D	0.11	0.24	0.13
- Title II – A	0.76	0.75	(0.01)
- Title III	0.57	1.47	0.90
Subtotal No Child Left Behind	6.40	7.95	1.55
Head Start	0.24	0.26	0.02
School to Work Alliance Program	0.19	0.17	(0.02)
Medicaid	1.95	2.00	0.05
Other Federal	0.27	0.28	0.01
Total Federal Grants	\$20.25	\$21.12	\$0.87
TOTAL REVENUES/EXPENDITURES	\$24.59	\$26.20	\$1.61

Extended Child Services Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
BEGINNING FUND BALANCE	\$5.37	\$5.81	\$0.44
<u>Revenues</u>			
Tuition	16.54	16.92	0.38
Total Revenues	16.54	16.92	0.38
TOTAL FUNDS AVAILABLE	\$21.91	\$22.73	\$0.82
<u>Expenditures</u>			
Before and After School	7.77	8.14	0.37
Kindergarten Enrichment	3.27	3.32	0.05
Pre-School	1.65	1.62	(0.03)
Other Enterprise Programs	1.21	1.20	(0.01)
Other Costs	0.89	1.01	0.12
Transfer to General Fund	1.31	1.43	0.12
Total Expenditures and Transfers	16.10	16.72	0.62
ENDING FUND BALANCE	\$5.81	\$6.01	\$0.20

Pupil Activities Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
BEGINNING FUND BALANCE	\$5.14	\$5.14	\$-
Total Revenues	12.93	14.19	1.26
TOTAL FUNDS AVAILABLE	\$18.07	\$19.33	\$1.26
<u>Expenditures</u>			
High School Activities	9.13	10.06	0.93
Middle School Activities	1.53	1.70	0.17
Elementary School Activities	2.01	2.16	0.15
Other Expenditures	0.26	0.27	0.01
Total Expenditures	12.93	14.19	1.26
ENDING FUND BALANCE	\$5.14	\$5.14	\$-

Food Services Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
BEGINNING FUND BALANCE	\$7.23	\$6.03	(\$1.20)
<u>Revenues</u>			
Sales, Investment, Catering	8.57	9.68	1.11
Federal Meal Reimbursement	6.69	6.69	-
USDA Donated Food	0.98	1.03	0.05
State Meal Reimbursement	0.18	0.25	0.07
Total Revenues	16.42	17.65	1.23
TOTAL FUNDS AVAILABLE	\$23.65	\$23.68	\$0.03

Food Services Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
<u>Expenditures</u>			
Food	6.68	7.28	0.60
Supplies	0.88	1.05	0.17
Salaries and Benefits	7.51	7.82	0.31
Services, Capital, Other	2.55	1.50	(1.05)
Total Expenditures	17.62	17.65	0.03
ENDING FUND BALANCE	\$6.03	\$6.03	\$-

Capital Reserve Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
BEGINNING FUND BALANCE	\$1.09	\$0.84	(\$0.25)
Invest. Income/Cash in Lieu of Land	0.86	0.04	(0.82)
Transfer from General Fund	7.34	6.74	(0.60)
Technology Lease Proceeds	1.69	-	(1.69)
Bus Replacement Proceeds	4.17	3.39	(0.78)
Insurance Claims Proceeds	0.96	-	(0.96)
Total Revenues	15.02	10.17	(4.85)
TOTAL FUNDS AVAILABLE	\$16.11	\$11.01	(\$5.10)
<u>Expenditures</u>			
Building and Improvements	3.57	0.73	(2.84)
Equipment, Software and Internet	8.85	5.95	(2.90)
Debt Service for Technology and Buses	2.85	3.44	0.59
Total Expenditures	15.27	10.12	(5.15)
ENDING FUND BALANCE	\$0.84	\$0.89	\$0.05

Building Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
BEGINNING FUND BALANCE	\$73.20	\$30.89	(\$42.31)
<u>Revenues</u>			
Investment Income	0.26	0.05	(0.21)
Total Revenues	0.26	0.05	(0.21)
TOTAL FUNDS AVAILABLE	\$73.46	\$30.94	(\$42.52)
<u>Expenditures</u>			
Land, Building and Improvements	35.58	25.54	(10.04)
Equipment	0.83	3.61	2.78
Professional Services and Salaries	2.05	1.74	(0.31)
Transfer to Bond Redemption (Premium)	4.11	-	(4.11)
Total Expenditures and Transfers	42.57	30.89	(11.68)
ENDING FUND BALANCE	\$30.89	\$0.05	(\$30.84)

Bond Redemption Fund

IN MILLIONS	2014-15 Budget	2015-16 Budget	Inc (Dec)
BEGINNING FUND BALANCE	\$46.56	\$50.79	\$4.23
<u>Revenues</u>			
Property Taxes	50.62	52.28	1.66
Investment Income	0.03	0.08	0.05
Premium on Bonds	7.08	-	(7.08)
Sale of Refunding Bonds	37.58	-	(37.58)
Transfer from Other Funds	4.11	-	(4.11)
Total Revenues	99.42	52.36	(47.06)
TOTAL FUNDS AVAILABLE	\$145.98	\$103.15	(\$42.83)
<u>Expenditures</u>			
Bond Principal Retirement	29.89	32.66	2.77
Interest	20.63	19.40	(1.23)
Transfer to Escrow Agent/ Fiscal Charges	44.67	0.01	(44.66)
Total Expenditures	95.19	52.07	(43.12)
ENDING FUND BALANCE	\$50.79	\$51.08	\$0.29



Summary



- ◆ Above all else, students come first
 - ★ Preserved instructional programs and maintained staffing ratio at 18.5:1
 - ★ Funding for K-3 class size soft cap of 23:1
 - ★ Supplemental staffing resources for targeted achievement
 - ★ Full-day kindergarten at 6 elementary schools
- ◆ Cost and Resource Management Plan utilizes funds from the School Finance Act and the managed use of reserves to achieve a balanced budget
 - ★ Use of \$10.87 million of General Fund Reserves during the FY2015-16 budget year maintains a balanced budget
- ◆ Employees
 - ★ Salary and benefit levels reflect School Board Policies
 - ★ Health insurance contributions by the District maintained at existing contribution level
 - ★ PERA rate changes impacting the District
- ◆ Issues that Affect Planning for Expenditures
 - ★ Student Achievement objectives will require additional resources
 - ★ Staffing and Compensation levels affect future budgets
 - ★ Level of State funding will affect future budgets and programs

The Cherry Creek Financial Plan was developed in accordance with policies and procedures adopted by the Board of Education focusing on the best interests of the strategic mission and values of the Cherry Creek School District.



“To inspire every student
to think, to learn,
to achieve, to care”



Our Mission

